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University of South Carolina

BOARD OF TRUSTEES

June 30, 2004

The University of South Carolina Board of Trustees met on Wednesday, June 30, 2004, at 10:40 a.m. in the Carolina Plaza Board Room.

Members present were: Mr. Mack I. Whittle, Jr., Board Chairman; Mr. Herbert C. Adams, Board Vice Chairman; Mr. Arthur S. Bahnmuller; Mr. James Bradley; Mr. Mark W. Buyck, Jr.; Dr. C. Edward Floyd; Mr. Samuel R. Foster, II; Mrs. Helen C. Harvey; Mr. William C. Hubbard; Mr. Toney J. Lister; Mr. Miles Loadholt; Mr. Robert N. McLellan; Ms. Darla D. Moore; Mr. Michael J. Mungo; Mr. James A. Shuford, III; Mr. M. Wayne Staton; Mr. John C. von Lehe, Jr.; Mr. Eugene P. Warr, Jr.; and Mr. Othniel H. Wienges, Jr. Mrs. Inez M. Tenenbaum was absent. The faculty representative, Dr. James Augustine, the student representative, Mr. Zachery Scott, President-elect of the Alumni Association, The Honorable Rita M. McKinney, and Trustee-elect of the 14<sup>th</sup> Judicial Circuit, The Honorable William W. Jones, Jr. were also present.

Others present were: President Andrew A. Sorensen; Secretary Thomas L. Stepp Executive Vice President for Academic Affairs and Provost Jerome D. Odom; Vice President and Chief Financial Officer Richard W. Kelly; Vice President for Information Technology and Chief Information Officer William F. Hogue; Vice President for Research and Health Sciences Harris Pastides; Vice President for Human Resources Jane M. Jameson; Vice President for Student Affairs Dennis A. Pruitt; General Counsel Walter (Terry) H. Parham; Vice Provost and Executive Dean for Regional Campuses and Continuing Education Chris P. Plyler; Chancellor of USC Aiken Thomas L. Hallman; Chancellor of USC Beaufort Jane T. Upshaw; Chancellor of USC Spartanburg John C. Stockwell; Dean of USC Salkehatchie Ann Carmichael; Dean of USC Sumter C. Leslie Carpenter; Dean of USC Union James W. Edwards; Dean of the School of Medicine Larry R. Faulkner; Dean of the Moore School of Business Joel A. Smith; Dean of the School of Nursing Mary Ann Parsons; Associate Provost John N. Olsgaard; Associate Dean for Academic Affairs, Moore School of Business, Rodney L. Roenfeldt; Associate Chancellor for Business and Finance, USC Aiken, Virginia S. Steel; Vice Chancellor for Business Affairs, USC Spartanburg, Robert Connelly; Director of the Office of Budget William P. Bragdon; University Architect and Director of Campus Planning and Construction Charles G. Jeffcoat; Executive Director of the Alumni Association Marsha A. Cole; Assistant Treasurer Susan D.

Hanna; Assistant to the Vice President, Office of Business and Finance, Ken Corbett; Associate Budget Director, Office of Budget, Glenda Ridgely; Director of Institutional Planning and Assessment Philip S. Moore; Associate Professor, USC Salkehatchie, William K. Bowers; Executive Assistant, Campus Planning and Construction, Donna Collins; Chairman of the Lancaster County Commission on Higher Education W.L. McDow; Retiring faculty member from the Moore School of Business, Allen P. Corbett; wife of Allen Corbett, Eileen Corbett; Campus Minister, Presbyterian Student Association, The Reverend John Cook; Public Information Officer, Office of Media Relations; Karen Petit; Director of University Communications, Division of University Advancement, Russ McKinney, Jr.; and members of the media.

Chairman Whittle stated that notice of the meeting had been posted and the press notified as required by the Freedom of Information Act; the agenda and supporting materials had been circulated to the members; and a quorum was present to conduct business.

Chairman Whittle welcomed everyone and invited Board members to introduce themselves. Mr. McKinney introduced members of the media who were in attendance. At Chairman Whittle's request, The Reverend John Cook delivered the invocation.

Chairman Whittle introduced retiring faculty members who were present and asked them to step forward to the podium. He stated that they had been awarded honorary faculty titles at the April 21, 2004, Board meeting.

President Sorensen and Chairman Whittle congratulated each of the faculty members while the Board of Trustees acknowledged their efforts with a round of applause. Chairman Whittle thanked them for their service to the University of South Carolina.

Chairman Whittle stated that there were personnel matters with respect to honorary faculty titles, tenure and promotion, appointments with tenure, and contractual matters relative to gift naming opportunities and a campus naming which were appropriate for discussion in Executive Session. Mr. Bradley moved to enter Executive Session, and Mr. Hubbard seconded the motion. The vote was taken, and the motion carried.

The following persons were invited to remain: Dr. Sorensen, Mr. Stepp, Mr. Jones, Ms. McKinney, Dr. Odom, Mr. Kelly, Ms. Jameson, Dr. Pruitt, Dr. Hogue, Dr. Pastides, Dr. Plyler, Dr. Stockwell, Mr. Parham, Mr. Gregory, Mr. McKinney, Ms. Tweedy, and Ms. Stone.

Return to Open Session

I. APPROVAL OF MINUTES: Nine sets of minutes had been distributed by mail to the Board for review; the May 5, 2004, Executive Committee minutes had been distributed at members' places for consideration. Therefore the following ten sets of minutes were presented for approval:

- A. Executive Committee, April 12, 2004
- B. Fiscal Policy Committee, April 21, 2004
- C. Intercollegiate Activities Committee, April 21, 2004
- D. Academic Affairs and Faculty Liaison Committee, April 21, 2004
- E. Executive Committee, April 21, 2004
- F. Board of Trustees, April 21 2004
- G. Student-Trustee Liaison Committee, April 21, 2004
- H. Executive Committee, May 5, 2004
- I. Executive Committee, May 25, 2004
- J. Executive Committee, June 9, 2004

There were no additions, deletions, or corrections to the minutes; therefore, they stood approved as distributed.

II. COMMITTEE REPORTS:

- A. Student-Trustee Liaison Committee:  
(The Honorable James A. Shuford, III reported)

The Student-Trustee Liaison Committee met on Wednesday, April 21<sup>st</sup> and heard reports from the various campus student representatives about spring semester activities.

Mr. Zachery Scott, newly elected president of the USC Columbia Student Government SGA had reported that students from the various University campuses, as well as two year and four year public and private institutions and technical colleges in South Carolina, met at Clemson University to hold the "constitutional convention" of the South Carolina State Student Association (SCSSA). As a result of the meeting, a constitution, by-laws and rules of order were formulated. It was the consensus of those students to move forward with the establishment of SCSSA as an effective legislative lobbying tool on behalf of higher education. USC Columbia will host the first annual conference scheduled for October 2<sup>nd</sup>.

Mr. Scott also discussed Carolina Action Network Day on March 24<sup>th</sup> which the Alumni Association had sponsored. A large group of University alumni, faculty and students had visited legislators to campaign for higher education; 20 student leaders from the various satellite campuses attended the event.

President Sorensen reported that he had met with the College of Pharmacy faculty and a group of pharmacy students concerning the proposed MUSC/USC merger of the two pharmacy schools; he planned to meet again with the faculty on the following day. Mr. Scott voiced various student concerns which had been brought to his attention regarding the merger.

President Sorensen commented that Frank Pinckney, CEO of the Greenville Hospital System, would like to establish a pharmacy doctoral training program in

the Upstate; he hoped that this request will become a reality in the near future. In addition, it was anticipated that a pharmacy distance education program would be established throughout the entire state so that pharmacists could enroll in distance education courses in order to remain current with developments in that field.

B. Executive Committee:  
(The Honorable Mack I. Whittle, Jr. reported)

The Executive Committee met on Wednesday, May 5; Tuesday, May 25<sup>th</sup>; Wednesday, June 9<sup>th</sup>; and Thursday, June 17<sup>th</sup>.

The Committee approved the Energy Performance Contract with Johnson Controls, Inc. during the May 5<sup>th</sup> meeting.

During the May 25<sup>th</sup> meeting, the Committee approved a contract with Oracle to provide campus wide access to state of the art database software and Pomeroy IT Solutions to purchase certain equipment and systems necessary to upgrade the network infrastructure in the USC Columbia campus residence halls.

And, during the June 9<sup>th</sup> meeting the Committee approved four indefinite delivery contracts with Assurance Waterproofing, Inc.; S&A Enterprises; Preferred Construction, Co. Inc.; and Watertight Systems, Inc. for painting services.

1. FY 2004-2005 Budget: Chairman Whittle called on Mr. Kelly who stated that a recommendation had been presented to the Executive Committee on June 17, 2004 for new expenditures for the coming year of \$13,618,152 to be used primarily for academic and student services programs. Included in this amount were funds to hire new faculty; to address compression salary issues; to increase the scholarship allocation by \$2.498 million. With an overall carry forward balance of \$3.7 million, the University was requesting a tuition increase of 11 percent which would generate \$14.4 million of revenue to cover the proposed allocation of funds as well as the state appropriation cut of slightly more than \$3,090,000.

Chairman Whittle noted that each Board member had discussed the budget in detail with Mr. Kelly and/or Dr. Sorensen and Mr. Stepp prior to this meeting; the proposed budget had also been reviewed and adopted during the June 17, 2004, Executive Committee meeting. And, various materials had been circulated to augment these discussions.

Mr. Mungo moved to adopt the operating budget for FY 2005, as presented in the materials distributed to the Board including tuition and fee schedules, the housing budget and associated fee schedules, the athletics budget, and the designated funds budget. Mr. Bahnmuller seconded the motion.

Dr. Floyd expressed concern that the tuition increase was too high; he had hoped that the increase would not exceed 10 percent.

Mr. Mungo believed that the proposed budget accurately reflected the needs of the University for the upcoming year based upon the priorities of the Board and the President. "I think sometimes we lose site of the fact that every year we are going to have to raise tuition because of inflation. Our only purpose for being open is to educate students and they are going to have to bear their fair share of it." He also noted that the General Assembly had not only decreased the University's state appropriation by nearly \$3 million for this fiscal year but had also approved a state employee increase which had added a significant mandated increase to the budget.

Mr. Scott commented that the student leaders understood that such a tuition increase was necessary. He also stated that several law school students had approached him prior to this meeting to express concern about the increased tuition. They asked that the University focus on the quality of the law school in light of this increase.

Chairman Whittle reiterated the motion as stated earlier and called for the question. The vote was taken, and the motion carried. [Exhibit A]

2. USC Spartanburg: Chairman Stockwell was requesting Board approval to change the name of USC Spartanburg to "USC Upstate" in order to more fully address the institutional mission of that campus. This request was discussed during the executive sessions of the May 25<sup>th</sup> and June 9<sup>th</sup> Executive Committee meetings and by this Board earlier today. President Sorensen and the University's administration, as well as the Spartanburg Commission on Higher Education, and numerous community leaders in Spartanburg and Greenville supported the request.

Mr. Lister moved approval to change the name of USC Spartanburg to "USC Upstate" as Chancellor Stockwell had requested. He commented that the Spartanburg County Commission on Higher Education had met yesterday and had asked that this Board be advised that the vote was unanimous to change the name. Mr. Staton seconded the motion. The vote was taken, and the motion carried.

C. Ad Hoc Committee on Advancement:  
(The Honorable Herbert C. Adams reported)

The Ad Hoc Committee on Advancement met on June 17<sup>th</sup> and heard the following reports:

Mr. Akin commented that he was completing his first year as the Vice President for University Advancement. He and President Sorensen were beginning the process of planning the next fundraising campaign.

Mr. Akin also reviewed the year to date giving totals through April 30, 2004. Of the total amount, \$26.2 million in cash was given to the University and another \$7.9 million had been pledged. Most of the contributions were used for the

enhancement of programs. Staff members across the campus were working hard to develop private support opportunities.

Chip McKinney reported that media coverage of University activities during the past year had been very positive. Examples included the Health Sciences Collaborative which was announced in April; Ms. Moore's gift to the Business School which was published on the front page of 11 regional newspapers; a story about the Thomas Cooper Library's recently acquired Fitzgerald collection which was printed on the front page of *The New York Times*; another story about the George Higgins collection had received excellent exposure including articles in several of the London newspapers; and a piece which ran on the CBS Evening News about doctors' attitudes toward senior citizens featuring the USC School of Medicine. Mr. McKinney also discussed publication awards that the University had received during the past year.

Marsha Cole summarized the various Carolina Alumni Association spring activities. In March, a Carolina Day at the Statehouse was held; more than 100 alumni and many students had talked with their legislators about the importance of supporting higher education. It was hoped that this grassroots network will be used in the future to advance University interests with the Legislature.

In April, the Alumni Association hosted the USC Showcase which was held annually on the Horseshoe; more than 4,000 members of the community and prospective students visited the campus. In May, the fifth Alumni University was held and, in addition, the Association hosted several activities geared toward current students.

John Gregory stated that it had been a challenging year at the statehouse because of the projected budget cuts. However, rather than a 12-14 percent cut as originally anticipated in January, the University will sustain a 2.4 percent reduction of state funds - a very serious cut. However, employees will receive a 3 percent pay increase, although the Legislature did not fully fund its mandate for agencies to grant the raise.

For the University, the most important legislation passed during this session was the Life Sciences Bill which will provide \$230 million in matching funds for the three research universities to develop research initiatives which will create economic and job opportunities in the state. Mr. Gregory believed that this particular legislation will provide the University the opportunity to serve the people of South Carolina in dramatic new ways such as those exemplified by the Research Campus concept.

D. Buildings and Grounds Committee:  
(The Honorable Miles Loadholt reported)

The Buildings and Grounds Committee met on Thursday, June 17, 2004, and heard a status report on several previously approved projects. In addition, the

Committee approved the following projects which required consideration by the Board today:

1. Capstone Roof Replacement: Mr. Kelly requested a project to replace the lower roof of Capstone Dormitory with a budget of \$430,000.

On behalf of the Buildings and Grounds Committee, Mr. Loadholt moved to establish a project to replace the lower roof of Capstone Dormitory with a budget of \$430,000, funded with \$225,000 in Institutional Capital Project Funds (ICPF) and \$205,000 in Housing Funds as described in the materials distributed for this meeting. Mr. Wienges seconded the motion. The vote was taken, and the motion carried.

2. Roost - Buildings A,B,D, and E Roof Replacement: Mr. Kelly requested a project to replace the roofs of the four buildings that comprise the Roost complex. Recent inspections had determined that the roof material was deteriorating and it was recommended that they be replaced as soon as possible.

On behalf of the Buildings and Grounds Committee, Mr. Loadholt moved to establish a project to replace the roofs of the four buildings that comprise the Roost complex with a budget of \$2.7 million to be funded with Athletics Department funding as described in the materials distributed for this meeting. It was anticipated that the majority of the project costs will be reimbursed from the State Insurance Reserve Fund. Mr. McLellan seconded the motion.

Responding to Mr. Hubbard's inquiry about the anticipated long term use of the Roost buildings, Mr. Kelly indicated that a majority were either underutilized or currently not in use. In contemplation of developing that area in the future for possible intramural or other activities, the University was in the process of determining the best use for those facilities. Mr. Hubbard was concerned about spending \$2.7 million if the University planned to remove them in the near future; Mr. Kelly assured him that these buildings will accommodate various sport-related office needs. Mr. Kelly further noted that up to 80 percent of the \$2.7 million will be provided from a claim against a class action suit as the result of truss damage from a fire retardant chemical.

Mr. Adams requested that the University have in place "concrete plans" for the usage of these facilities before money was spent to repair the roofs and that Mr. Kelly report this information to the Committee. "We don't want to spend \$2.7 million just to collect on a claim without having a real purpose for the future use of those facilities."

The vote was taken, and the motion carried.

3. Kirkland Apartment Renovations for DOJ: Mr. Kelly reported that the University will manage the renovation of Kirkland Apartments, a 14,173 square foot apartment building for Department of Justice housing.

On behalf of the Buildings and Grounds Committee, Mr. Loadholt moved to establish a project to renovate/restore the interior and exterior of the Kirkland Apartment with a budget of \$1.9 million funded with Federal Funds as described in the materials distributed for this meeting. Mr. Hubbard seconded the motion. The vote was taken, and the motion carried.

4. Columbia Campus Recreational Facilities Development: Mr. Kelly requested establishment of a project to develop additional recreational facilities for the Columbia campus. The project was divided into three primary phases and would be implemented as funding was identified.

On behalf of the Buildings and Grounds Committee, Mr. Loadholt moved to approve funding for planning and construction of Phases I and II and preliminary planning for Phase III development of additional recreational facilities for the Columbia campus with a budget of \$3.2 million funded with Institutional funds as described in the materials distributed for this meeting. Mr. Bahnmuller seconded the motion.

Mr. Hubbard thanked Senator Graham for his support regarding this project. The vote was taken, and the motion carried.

5. Streetscapes and Landscaping: Mr. Kelly reported that this project will continue streetscape and landscaping improvements on the Columbia campus. It will include improvements to Wheat Street, from Assembly Street to Pickens Street. The Three Year Capital Plan budget for this project totaled \$3,520,000.

On behalf of the Buildings and Grounds Committee, Mr. Loadholt moved to establish a project to continue with streetscape improvements on the Columbia campus specifically Wheat Street from Assembly to Pickens in the amount of \$2,600,000 to be funded with unallocated University A funds as described in the materials distributed for this meeting. Mr. Lister seconded the motion. The vote was taken, and the motion carried.

6. Moore School of Business Master Plan and Renovations: Mr. Kelly reported that the scope of the work for this project would include development of a program to evaluate the building usage, evaluation of the condition of the existing building, and a general upgrade to meet existing building codes and program requirements.

On behalf of the Buildings and Grounds Committee, Mr. Loadholt moved to increase the project budget for the Moore School of Business renovations by

\$43,500,000 funded with Private Funds. It will address three general categories of work: building code issues; interior renovations; and exterior renovations and will result in a total project budget of \$45 million funded with Private Funds as described in the materials distributed for this meeting. Ms. Moore seconded the motion.

Responding to Mr. Buyck's question about the amount of the original budget, Mr. Kelly indicated that slightly more than \$1 million had been spent to cover the costs of the A/E (Architectural and Engineering) development work associated with the project.

Dr. Floyd asked the cost of constructing a new facility vs. the cost of renovating the existing building; Mr. Kelly responded that a new facility would total more than \$60 million. Dean Joel Smith commented that a recently completed 305,000 square foot business school at another institution had cost \$85 million.

7. Blossom Street Pedestrian Bridge Improvement: Mr. Kelly was requesting the establishment of a project to modify the appearance of the Blossom Street Bridge to make it more compatible with the bridges at the Thurmond Wellness and Fitness Center.

On behalf of the Buildings and Grounds Committee, Mr. Loadholt moved to establish a project to modify the appearance of the Blossom Street Bridge to make it more compatible with the bridges at the Thurmond Wellness and Fitness Center as well as the new parking garage to be constructed in that area with a budget of \$300,000 funded with University Funds as presented in the Three Year Capital Plan and described in the materials distributed for this meeting. Mr. Buyck seconded the motion. The vote was taken, and the motion carried.

8. Longstreet Theatre Renovations: Mr. Kelly reported that the Longstreet Theatre was constructed in 1855 to serve as a chapel and in 1976 was converted to a theatre. Renovations to the facility were needed to address deficiencies in the building's systems and to adapt the building from an arena stage format to a thrust stage format.

The current target budget for this project was \$1.5 million. It was proposed that the funding will be primarily from the Longstreet 25<sup>th</sup> Anniversary fundraising drive launched in February 2003.

On behalf of the Buildings and Grounds Committee, Mr. Loadholt moved for conceptual approval of the Longstreet Theatre renovation project as presented and to pursue the use of the design/build process for the project as described in the materials distributed for this meeting. Mr. Foster seconded the motion.

Mr. Wienges inquired whether a study had been conducted to determine a "best use" for the building; in the past, the Longstreet Theatre had been used in several

different ways including as a gymnasium. Mr. Kelly replied that the University had not recently analyzed the use of that facility; since the 1960s it had functioned as a theatre.

The vote was taken, and the motion carried.

9. Bull Street Parking Garage Addition: Mr. Kelly reported that the Board had approved the Bull Street Parking Garage Addition project in October 2003.

As planning had proceeded, more definitive cost estimates for the project had been developed and exceeded the currently approved budget of \$11 million. Unprecedented price increases in many construction materials, specifically steel, had caused a significant increase in the original budget.

On behalf of the Buildings and Grounds Committee, Mr. Loadholt moved to increase the Bull Street Parking Garage project by \$1.4 million which will result in a total project budget of \$12.4 million funded with Parking Bonds as described in the materials distributed for this meeting. Dr. Floyd seconded the motion.

Mr. Hubbard inquired whether the Architectural Design and Review Committee had approved an architectural rendering of this structure. Because of its prime location, he believed that the design should be carefully reviewed. Mr. Kelly indicated that this Committee will authorize the final plan. In addition, he noted that parking fees will cover the cost of the requested increase.

Mr. Mungo asked that the administration review the approval process in order to expedite the procedure and to eliminate repeated requests for project increases.

The vote was taken, and the motion carried.

10. 1600 Hampton Street Elevator Repairs: Mr. Kelly requested a project to replace the elevator controllers for the four passenger elevators and one freight elevator at 1600 Hampton Street.

On behalf of the Buildings and Grounds Committee, Mr. Loadholt moved to establish a project to replace the elevator controllers for four passenger elevators and one freight elevator at 1600 Hampton Street with a budget of \$970,000 funded with unallocated University A funds as described in the materials distributed for this meeting. Mrs. Harvey seconded the motion. The vote was taken, and the motion carried.

11. Jones Physical Sciences Center Growth Chamber Installation:

Mr. Kelly requested a project to install three "growth chambers" on the seventh floor of the Jones Physical Sciences Center.

On behalf of the Buildings and Grounds Committee, Mr. Loadholt moved to establish a project to install three growth chambers on the seventh floor of the Jones Physical Sciences Center to support the activities of the Department of

Biological Sciences with a budget of \$500,000 funded with \$369,000 in College of Science and Mathematics Departmental Funds and \$131,000 in Institutional Capital Project Funds (ICPF) as described in the materials distributed for this meeting. Dr. Floyd seconded the motion. The vote was taken, and the motion carried.

12. USC Aiken - Convocation Center: Mr. Kelly requested an increase to the budget of the USC Aiken Convocation Center of \$2,025,000.

On behalf of the Buildings and Grounds Committee, Mr. Loadholt moved to increase the budget for the USC Aiken Convocation Center project by \$2,025,000 funded with \$900,000 in USC Aiken Institution Bonds, \$750,000 in USC Aiken appropriations, and \$375,000 in USC Aiken Institutional Capital Project Funds for a total project budget of \$22,675,000 funded with \$6 million in Capital Improvement Bonds, \$6,320,000 in USC Aiken Institution Bonds, \$1 million in Private Funds, \$1,175,000 in USC Aiken Institutional Capital Projects Funds (ICPF), \$750,000 in USC Aiken appropriations, and \$7,430,000 in County Funds as described in the materials distributed for this meeting. Mr. McLellan seconded the motion. The vote was taken, and the motion carried.

13. USC Spartanburg - Health Education Complex: Mr. Kelly reported that initially, this project had been established to construct a new facility to house the School of Nursing, School of Education, and related programs. The upstate community wished to colocate community health centers with the School of Nursing so that nursing students will be able to gain "hands on" experience. A wellness fitness center will complete this facility complex.

In addition, the scope of the project had increased to include the Enrollment Management function and the University Bookstore, which had outgrown their respective spaces.

On behalf of the Buildings and Grounds Committee, Mr. Loadholt moved to increase the USC Spartanburg Health Education Complex project budget and fully fund the project for construction. The increase of \$24 million will be funded with \$5 million in State Capital Improvement Bonds, \$10 million in USCS Institution Bonds, \$5 million in USCS Revenue Bonds, and \$4 million in Private Funds. This will result in a total project budget of \$24,475,000 funded with \$5 million in State Capital Improvement Bonds, \$10 million in USCS Institution Bonds, \$5 million in USCS Revenue Bonds, \$4 million in Private Funds, and \$475,000 in USCS ICPF. Approval was contingent upon receipt of the private funding; the project will be reduced accordingly if these funds did not materialize. Mr. Lister seconded the motion. The vote was taken, and the motion carried.

14. USC Spartanburg - Administration Building Deferred Maintenance: Mr. Kelly reported that this project was last

approved by the Board of Trustees in February 2003 with a budget of \$481,000. The project provided funding to correct critical deferred maintenance deficiencies in the Administration Building. USC Spartanburg was requesting approval to complete additional deferred maintenance work.

On behalf of the Buildings and Grounds Committee, Mr. Loadholt moved to increase the budget for this project by \$414,000 funded with \$400,000 in USCS ICPF and \$14,000 in USCS Institution Bonds. This increase would result in a total project budget of \$895,000 funded with \$530,000 in USCS ICPF and \$365,000 in USCS Institution Bonds as described in the materials distributed for this meeting. Mr. Lister seconded the motion. The vote was taken, and the motion carried.

15. Gift Naming Opportunities: The following three items were approved by the Gift Naming Opportunities Committee yesterday and, to expedite the business of the Board, Mr. Loadholt requested that these specific namings be approved by the Board without objection from the Buildings and Grounds Committee.

a. On behalf of the Buildings and Grounds Committee, Mr. Loadholt moved approval to establish "The Dorothy Brown Smith Reading Room" in the Thomas Cooper Library. Mr. von Lehe seconded the motion. The vote was taken, and the motion carried.

b. On behalf of the Buildings and Grounds Committee, Mr. Loadholt moved approval to establish "The Dr. Edwin E. Gordon Archive" located in the Music Library of the Thomas Cooper Library. Mr. Hubbard seconded the motion. The vote was taken, and the motion carried.

c. On behalf of the Buildings and Grounds Committee, Mr. Loadholt moved approval to establish in the South Caroliniana Library. Mr. Buyck seconded the motion. The vote was taken, and the motion carried.

16. Colonial Center: Dr. McGee was requesting a project budget increase of \$570,000 for the Colonial Center to provide funding for non-disputed design fees and settlement of pending construction claims.

On behalf of the Buildings and Grounds Committee, Mr. Loadholt moved approval to increase the Colonial Center budget by \$570,000 funded with the Athletics Department Fund Balance. This increase will result in a total project budget of \$57,710,000 funded with \$28,000,000 in Athletics Revenue Bonds, \$7,500,000 in State Capital Improvement Bonds, \$7,500,000 in Accommodation Tax Revenue, \$6,700,000 in Suite Leases \$2,500,000 in State Capital Reserve Funds, \$2,500,000 State Supplemental Funds, \$2,025,000 in Sales and Services, \$240,000 from the City of Columbia, and \$745,000 from the Athletics Department Revenue. Mr. Bahnmuller seconded the motion. The vote was taken, and the motion carried.

E. Intercollegiate Activities Committee:  
(The Honorable Toney J. Lister reported)

The Intercollegiate Activities Committee met on Thursday, June 17, 2004.

Dr. McGee reviewed the Athletics Department Budget for FY 2004-2005. He noted that projected total departmental revenues of more than \$45 million represented a 1.5 increase over budgeted FY 2003-2004 revenues. Revenues from departmental operations will decrease 1.83 percent primarily due to a decrease in revenue from two less home football games. Season ticket sales for men's basketball and baseball were anticipated to continue to grow; Dr. McGee projected the possibility of a revenue surplus for basketball in the future. This budget, which was subsequently approved by the Committee, was included in the University's FY 2004-2005 budget proposal which the Executive Committee approved.

Dr. McGee updated the Committee on the status of various construction and renovation projects, including construction of the Williams-Brice Stadium South End Zone Training Center and renovation of the field house for men's and women's soccer.

It was requested that the yearly amount generated from the \$10 surcharge on the Clemson football game be deposited in the University Scholarship Fund during the current fiscal year rather than dividing the amount to be deposited over two fiscal years; Mr. Stepp and Mr. Parham will study the matter.

Chairman Whittle asked Secretary Stepp to prepare a resolution recognizing Coach Tanner and the baseball team for its outstanding season and to distribute the document to all Board members.

Mr. Lister understood that the NCAA had fully certified the Athletics Department. He congratulated the department and particularly those individuals who were involved in the endeavor.

F. Academic Affairs and Faculty Liaison Committee:  
(The Honorable Robert N. McLellan reported)

The following personnel matters had received all appropriate academic and administrative approvals and had been presented to the June 17, 2004, Academic Affairs and Faculty Liaison Committee and to the full Board in Executive Session without objection.

1. Honorary Faculty Titles: Four requests for honorary faculty titles had been mailed with the materials for this meeting.

The following individual would be awarded the title Distinguished Professor during her final year of service. That title will change to Distinguished Professor Emerita effective with her retirement:

Dr. Marcia Synnott

The following individuals would be awarded the title Distinguished Professor during their final year of service. That title will change to Distinguished Professor Emeritus effective with their retirement:

- a. Dr. Andrew Chishom
- b. Dr. Robert Janiskee
- c. Dr. John Winberry

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. McLellan moved approval of these four honorary faculty titles. Mr. Bradley seconded the motion. The vote was taken, and the motion carried.

2. Tenure and Promotion Recommendations: Two lists of tenure and promotion recommendations were mailed with the materials for this meeting.

a. Columbia Campus: On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. McLellan moved approval of the Columbia Campus tenure and promotion recommendations as distributed. Mr. Staton seconded the motion. The vote was taken, and the motion carried. [Exhibit B]

b. Other Campuses: On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. McLellan moved approval of the tenure and promotion recommendations as distributed for other campuses. Mr. Loadholt seconded the motion. The vote was taken, and the motion carried. [Exhibit B]

3. Appointments with Tenure: The following four requests for appointments with tenure had been mailed with materials for this meeting and had received all appropriate approvals:

a. Dr. Marianne Bickle would be awarded tenure at the rank of Professor in the Department of Retailing effective with her appointment as Professor in the Department of Retailing, College of Hospitality, Retail, and Sport Management.

b. Dr. Don Doyle would be awarded tenure at the rank of Professors in the Department of History effective with his appointment as Professor in the Department of History, College of Liberal Arts.

c. Dr. Marjorie Spruill would be awarded tenure at the rank of Associate Professor in the Department of History effective with her appointment as Associate Professor in the Department of History, College of Liberal Arts.

d. Dr. Richard Webb would be awarded tenure at the rank of Professor in the Department of Physics and Astronomy effective with his appointment as Professor in the Department of Physics and Astronomy, College of Science and Mathematics.

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. McLellan moved approval of these four requests for appointments with tenure as presented. Mr. Shuford seconded the motion. The vote was taken, and the motion carried.

4. Program Proposals/Modifications:

a. Center for Nursing Leadership - College of Nursing, USC Columbia: The College of Nursing was requesting a new program proposal of the Center for Nursing Leadership. It had received all appropriate academic and administrative approvals.

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. McLellan moved approval of the Center for Nursing Leadership program proposal as described in the materials distributed for this meeting. Mr. Mungo seconded the motion. The vote was taken, and the motion carried.

b. USC Spartanburg: USC Spartanburg was requesting that the following three academic programs from that institution be offered at the University Center of Greenville. This request had received all appropriate academic and administrative approvals.

- i. Bachelor of Arts in Middle Grades Education Program Modification, University Center of Greenville
- ii. Bachelor of Science in Special Education - Learning Disabilities Program Modification, University Center of Greenville
- iii. Bachelor of Science in Criminal Justice Program Modification, University Center of Greenville

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. McLellan moved approval that the three USC Spartanburg academic programs be offered at the University Center of Greenville as described in the materials distributed for this meeting. Mr. Lister seconded the motion. The vote was taken, and the motion carried.

5. USC Aiken Faculty Manual Changes: Proposed changes to the USC Aiken *Faculty Manual* had been mailed with the materials for this meeting. These changes had received all appropriate academic and administrative approvals.

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. McLellan moved approval of the proposed changes to the USC Aiken *Faculty Manual* as described in the materials distributed for this meeting. Mr. Loadholt seconded the motion. The vote was taken, and the motion carried. [Exhibit C]

6. USC Columbia Faculty Manual Changes: Proposed changes to the USC Columbia *Faculty Manual* had been mailed with the materials for this meeting. These changes had received all appropriate academic and administrative approvals.

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. McLellan moved approval of the proposed changes to the USC Columbia *Faculty Manual* as described in the materials distributed for this meeting. Mr. Buyck seconded the motion. The vote was taken, and the motion carried. [Exhibit D]

7. Removal of Honorary Degree Candidates From the Table: On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. McLellan moved to remove the names of the following honorary degree recipients from the table:

<u>Tom Barton</u>	awarded in May at Spartanburg
<u>Hodding Carter</u>	awarded in May at the Friday USC Columbia Baccalaureate and Master's Commencement
<u>Josephine Humphries</u>	awarded in May at the Saturday USC Columbia Baccalaureate and Master's Commencement
<u>Frank Mood</u>	awarded in May at the School of Law Commencement

Mr. von Lehe seconded the motion. The vote was taken, and the motion carried.

8. Enrollment Management Report: Mr. McLellan reported that at its meeting on June 17<sup>th</sup>, the Academic Affairs and Faculty Liaison Committee had received a comprehensive report from Dr. Sorensen regarding the proposed Enrollment Management Plan for Carolina from now until 2010. Most members of this Board had attended that meeting. A copy of Dr. Sorensen's outline of the presentation had been mailed to all Board members.

As part of the background of the report, the President pointed out that in the fall of 2002, there was a total of 16,567 undergraduates at USC. By the fall of 2004, there will be at least 18,157, a two-year increase of approximately 800 students each year. This growth demonstrated a track record indicating that Dr. Sorensen was highly committed to substantial growth of the University's undergraduate population; he will continue that commitment but if the University were to grow that much each year, by 2010, there would be more than 23,000 undergraduates so the current rate of growth was higher than the University could sustain.

Board discussions earlier this month, as well as discussions at Wampee in January, had indicated that while several members believed that growth of that magnitude should be sustained, other members of this Board were dedicated to a reduction in the size of the student body in order to increase the quality of incoming students and the academic experience they would receive. Dr. Sorensen, after much consultation with board members holding varied viewpoints, had fashioned a compromise proposal. The Academic Affairs Committee unanimously adopted the enrollment management program as presented. Committee members were clearly

committed to continuing growth, but at a lower rate than that of the past two years.

Dr. Sorensen pointed out that another complicating factor was that the undergraduate enrollment had grown approximately 3,000 during the past four years, while the average number of full-time faculty over that same period has remained relatively constant. As a result, the University was risking the possibility of compromising the quality of undergraduate education.

The enrollment management proposal presented for Board consideration blended a constant increase in the size of the undergraduate student body with attention to improving the quality of education the University offered students by reducing the student:faculty ratio.

With this additional background information, on behalf of the Academic Affairs and Faculty Liaison Committee, Mr. McLellan moved approval of the 2004-2010 Enrollment Management proposal as presented to the Academic Affairs Committee and distributed as part of the materials for this meeting. Mr. Lister seconded the motion.

Dr. Floyd made the following comments about the enrollment management proposal:

I certainly do not think that this proposal is a compromise. In 1988 we had 3,000 freshmen. This plan starts at 2,500. You are proposing a freshman class size of 3,300 for this year so that in 15 years we have increased the number of freshmen by 300.

You will remember when John Palms was here we decreased the number of graduate students purposely to increase our undergraduates. You will see the FTEs in 1990 for the total number was 21,266; in 2003 that figure was 21,970 which really is an increase of 700 FTEs. When you compare the year 2000, that was the lowest number of students that we had had; it was 26,017 in 1999. In the fall of 1977, the freshman class numbered 2,967.

I just do not think that this is a compromise at all and I think that we should increase the freshman class more than what is proposed.

In response to Dr. Floyd's comments, Mr. McLellan pointed out that approximately 600 faculty members would retire from the University during the next six years as a result of the Teacher and Employee Retention Incentive (TERI) program. In addition, in order to reduce the student/faculty ratio from the current 16.54 to 15 by the year 2010, the University would need to hire at least another 100 professors. "That is just one component of servicing our student body."

Mr. McLellan also noted that the University's residential facilities did not adequately accommodate the current student body; to increase the number of undergraduate students would worsen the housing situation. And, available classroom space for an increased student population was limited.

I think if you look at the proposal as it stretches out to 2010, the student body will increase to 18,600 from 15,266 in 2000 which is quite an increase in itself (3,334). I think that you have to spread this thing out over a period of time and then bring our facilities up

to speed including our faculty, our housing, and the other accommodations that are necessary to handle our student body. If we expand too fast, I think we will hurt the quality of the students.

Dr. Floyd opined that the University had an obligation to educate the people in the state of South Carolina; by not expanding the University to fully accommodate this need, he believed that "we are doing a disservice."

Mr. Staton remarked that he applauded President Sorensen's enrollment management proposal which he believed contained many positive factors to increase the University's ability to accommodate the students in the state.

Mr. Buyck was concerned that the proposal merely increased the size of the freshman class by less than 200 from a projected 3,480 students in the fall of 2004 to a proposed 3,650 in 2010. Chairman Whittle noted that the entire undergraduate population should be considered. "It's more than just about the freshman class; there is the overall enrollment of undergraduates attending the University."

Mr. Mungo commented that the increased retention rate should also be considered as well as an increased transfer student population.

Mr. Wienges believed that the University "was duly bound to grow as much as the state of South Carolina is growing." He was concerned that the University would receive more applications and would extend fewer acceptances. In response, Mr. McLellan observed that 33,000 applications had been received for the Fall 2003 semester; of that total, slightly more than 3,000 had chosen to attend the University at that time.

Chairman Whittle pointed out that "part of that number was driven probably by the scholarships that the state is now awarding and more kids staying in school. I think that has also driven the retention ratio which has driven the size of the overall undergraduate population. It is a fairly dynamic model which the administration has studied and has provided input."

Mr. Buyck requested a roll call vote. The following Board members voted in favor of the motion: Adams, Bradley, Foster, Harvey, Hubbard, Lister, Loadholt, McLellan, Moore, Mungo, Shuford, Staton, von Lehe, Warr and Whittle. The following Board members cast votes of "no": Buyck, Floyd, and Wienges. Mr. Bahnmuller abstained from voting. The motion carried.

9. University Mission Statement: The Academic Affairs and Faculty Liaison Committee had reviewed and approved the current University Mission Statement as written during its April 21, 2004, meeting. Mr. Buyck had recommended specific changes to this statement as described in the materials distributed for this meeting and as indicated below:

## University of South Carolina Mission Statement

Approved by the Board of Trustees - April 1997 (updated 2004)

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The primary mission of the University of South Carolina, a multi-campus public institution serving the entire State of South Carolina, is the education of the state's diverse citizens through teaching, research and creative activity, and service.

### **Teaching**

The University is committed to providing its students with the highest-quality education, including the knowledge, skills, and values necessary for success and responsible citizenship in a complex and changing world. A particular strength of the University of South Carolina is the excellence, breadth, and diversity of the institution's faculty.

### **Research**

Convinced that research and scholarship, including artistic creation, are essential for excellent teaching, the University pursues aggressively an active research and scholarship program. The University is dedicated to using research to improve the quality of life for South Carolinians.

### **Service**

Another important facet of the University's public mission is service -- to its community, state, nation, and the world in such areas as public health, education, social issues, economic development, and family support systems.

Founded in 1801 in Columbia, the University of South Carolina began providing programs in communities statewide in the 1950s and 1960s. At that time, a network of campuses was established in response to community initiative and support for accessible, affordable educational programs principally for local citizens. In the 1970s, the Aiken and Spartanburg senior campuses were granted the authority to award baccalaureate degrees. The Beaufort campus was given this same authority in 2002. While the regional campuses, the senior campuses, and the Columbia campus all pursue teaching, research, creative activity, and service, they do so with an emphasis suited to their individual campus missions.

### **Columbia Campus**

As a major teaching and research institution, USC Columbia has long offered a comprehensive range of undergraduate and graduate programs through the doctoral level. With a mission of teaching, research, and service, USC Columbia addresses the state's needs for master's level, professional, and doctoral education, for conducting and sharing research, and for responding to statewide and regional demands for educational resources and professional expertise.

USC Columbia aspires to national and international stature as it provides equitable access to its opportunities, resources, and activities.

### **Senior Campuses**

Separately accredited by the Southern Association of Colleges and Schools (SACS), Aiken and Spartanburg take as their primary mission the delivery of basic undergraduate education to their respective service areas. SACS accreditation for the Beaufort campus is pending. These senior campuses also offer graduate-level coursework through the University's Extended Graduate Campus program, and sometimes offer master's degree programs in response to regional demand.

### **Regional Campuses**

Accredited with USC Columbia by the Southern Association of Colleges and Schools, the regional campuses in Beaufort, Lancaster, Allendale (Salkehatchie), Sumter, and Union principally provide the first two years of undergraduate education, as well as selected associate degree programs mainly for their locales. The regional campuses also provide for the completion of bachelor degrees by offering selected upper-division course work in conjunction with the Aiken, Columbia, and Spartanburg campuses, as well as some graduate education through the University's Extended Graduate Campus program. In addition to providing these programs, the regional campuses bring the resources of the entire University to citizens throughout the state.

- Amend the heading "Columbia Campus" to "Flagship Campus in Columbia"
- "As a major teaching and research institution, USC Columbia..." change to "As a major teaching and research institution, USC located in the state capital in Columbia..."
- "USC Columbia addresses the state's needs..." change to "USC addresses the state's needs..."
- "USC Columbia aspires to national and international stature..." change to "The University of South Carolina aspires to national and international stature..." Under the heading of "Service" in the last sentence... "all pursue teaching, research, creative activity, and service, they do so with an emphasis suited to their individual campus missions" change to ... "all pursue teaching, research, creative activity, and service, each does so with an emphasis suited to its individual campus mission."

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. McLellan moved approval of the University Mission Statement as amended by Mr. Buyck's suggestions. Mr. Buyck seconded the motion. The vote was taken, and the motion carried.

G. Fiscal Policy Committee:  
(The Honorable M. Wayne Staton reported)

The Fiscal Policy Committee met on Thursday, June 17<sup>th</sup> and approved the Designated Fund Budget for FY 2004-2005. It was identical to the previous year's with the exception of an increase of \$20,000 in scholarships which was funded through Trademark and Licensing fees; the Board had previously approved the transfer of additional dollars from this account into the scholarship fund; it was used to help pay for various scholarship costs, particularly to the regional campuses.

Mr. McCoy discussed the Audit Tracking Report which had five items more than six months old; all of the departments involved were making progress toward resolving the findings.

A comprehensive audit of the Alumni Association had been conducted; three findings were cited and Mr. McCoy reported on them. It was recommended that the Alumni Association develop policies and procedures governing those expenses not covered by University policies such as entertainment expenses. A second finding noted that several deposits including cash were not supported by a university-issued cash receipt; the Association had obtained a cash receipts book from the Bursar's Office and will write receipts from this prenumbered book for all cash received. And, finally, a contract had not been signed by the Secretary of the Board of Trustees; it was recommended that all contracts be forwarded to the Secretary that use university assets, such as trademarks, or that may incur liabilities to the University. This process will ensure compliance with the authority to sign contracts.

The purpose of the Dining Services Construction audit was to review the renovation process and agreement between the University and the construction company, as well as renovations contracted by Sodexo. Two audit findings were cited. It was noted that the general contractor did not purchase performance or payment bonds for the project; in the future, management will ensure that this process is followed. Secondly, the pricing of change orders regarding labor taxes and insurance, bond premiums, and profit and overhead were not consistent; it was recommended and agreed that this information be included in a signed agreement with the contractor to avoid inconsistencies on future projects.

In addition, the Committee approved the proposed Internal Audit budget which is included as part of the overall FY 2005 University budget proposal as recommended by the Executive Committee for Board consideration.

III. REPORT OF THE PRESIDENT: Chairman Whittle recognized President Sorensen who stated that a series of press conferences will be held in Spartanburg

this afternoon to announce that the name of that campus will be changed to USC Upstate as approved by the Board of Trustees today.

The new residence hall, bordered by Sumter, Main and Wheat Streets, was nearly completed. The three separate buildings composing this complex will provide a total of 500 beds; all construction materials were environmentally sensitive to reduce consumption of energy. In the near future, Board members will have the opportunity to tour the facility.

The University had recently received NCAA certification without qualification. He thanked Dr. McGee for his outstanding performance as Athletics Director and those faculty and staff members involved in the process.

Trustees Adams and Lister, as well as President and Mrs. Sorensen, had attended the baseball College World Series in Omaha, Nebraska. President Sorensen praised the manner in which Coach Tanner and the baseball team members had conducted themselves during that event.

A provost search was underway; three finalists, each of whom was a dean at an AAU institution, had been invited to visit the University. President Sorensen will select one of these individuals in the near future and will announce his choice to the Board.

The search for a new dean at the Arnold School of Public Health was also in progress; President Sorensen had met with a candidate earlier today.

An external research report will be forthcoming since the fiscal year ended today. In 2001, research dollars secured for the University had totaled \$109 million; last year that total had risen to \$131 million. For the current year, the amount was anticipated to be between \$145-\$150 million. President Sorensen commended the faculty for their extraordinary activity in the area of research. As mentioned earlier, between 2000-2004 the University had added 3,000 undergraduate students and the student/faculty ratio had increased from 14 to 16.4 per faculty member. At the same time that the faculty were teaching more students, they had generated more grant and contract revenues.

Regarding the proposed merger of the MUSC/USC Colleges of Pharmacy, President Sorensen remarked that two faculty committees with equal representation from both institutions were reviewing the various facets of this process; he had received very positive e-mails from several committee members. Prior to the Board meeting, Mr. von Lehe, who represented the University on the search committee for a new dean, had explained to President Sorensen that he had met several outstanding candidates.

President Sorensen thanked Board members for their support of the budget and the enrollment management plan.

I have now presented to you in three different venues a six year strategic plan for this University that has three principal elements. First of all, we need to enhance the size of our faculty and attract really bright faculty coming in. As Mr. McLellan mentioned, we have 350 faculty who currently have "teried." We know that 350 people at least will retire within the next five years. We don't know how many more will retire who haven't "teried" or people who will decide to move elsewhere.

Rick Kelly came up with a plan to add 150 faculty members over the next six years to reduce our student/faculty ratio from 16.4 to 15.0. And, Dr. Pastides has a plan to add 100 research faculty over the same period so that we will have 600 new faculty over the next six years. We will be recruiting and adding 100 faculty each year. If we are wise in our selection and prudent in our investment in these people, we will transform the face of the University.

Concomitant with that, we have a master plan for landscaping and buildings.

We also need to make sure that we are especially attentive to the students. I am dismayed by the fact that the number of students per faculty member has been rising dramatically over the past four years and with the budget that you approved today, we will begin to drop that so that we will have fewer students per teacher and thus enhance the quality of education that we afford.

Thank you very much for your support and I am excited about the future of the University over the next six years.

IV. REPORT OF THE ALUMNI ASSOCIATION: Chairman Whittle called on Mr. Shuford who initially remarked that, as a result of the recent internal audit of the Alumni Association, its Board of Governors' Executive Committee had met to discuss the various findings; the recommendations of the auditor were in the process of being implemented.

Freshman orientation was underway; the Student Alumni Association had as a goal the recruitment of 1,200 new members which would match the previous year's total. In addition, the Alumni Association was entering into a joint effort with the Admissions Office in order to assist with the recruitment of quality students.

The Alumni Association had ended the fiscal year with a balanced budget; the Association's Executive Committee had also approved the FY 2004-2005 budget. Mr. Shuford anticipated another successful year.

On August 5, the Young Alumni Association will sponsor "Football in Moore" (the Moore Building at the Fairgrounds); more than 500 people were expected to attend this event. Mr. Shuford invited Board members to add this date to their calendars. Anticipated were visits from Coach Lou Holtz and the other fall sport coaches.

With Chairman Whittle's permission, Mr. Shuford offered the following personal comment:

This is my last meeting with this Board. It has been a genuine pleasure to serve with you, to get to know you, and to report back to the Board of Governors of the Alumni Association on the dedication and conscientious decision making that this Board goes through in its deliberative process.

I think that one of the most important accomplishments that we have been able to bring to the University through the Alumni Association is the Carolina Action Network. Last March over 100 alumni, along with 20 representatives of the Student Government Association, went to the State House and met with legislators to thank them for what they have done in the past for the University. I think it was very meaningful to the legislators to see over 100 folks, really

an alumni grassroots effort, come in there. I would urge this Board of Trustees, as well as the administration, to utilize that tool going forward.

Mr. Shuford indicated that the upcoming Alumni Association leadership was outstanding; Rita McKinney will assume the presidency during the next two years. Again, he thanked Board members for the opportunity to serve with them.

V. OTHER MATTERS:

A. Presentation of Shuford Resolution: Chairman Whittle asked President Sorensen and Secretary Stepp to join him at the podium in order to present Mr. Shuford the following resolution:

University of South Carolina  
BOARD OF TRUSTEES  
Resolution

WHEREAS, James A. "Alex" Shuford III has been president of the Board of Governors of the Carolina Alumni Association and an ex officio member of the Board of Trustees since 2002;

WHEREAS, he has served with distinction as Chairman of the Student-Trustee Liaison Committee and a member of the Fiscal Policy and Health Affairs Committees;

WHEREAS, his tenure as President of the Alumni Association has been marked with important successes such as raising alumni giving at the University to the fourth highest in percentage of donors of public universities in the nation, increasing scholarship support provided by the Association, raising student membership in the Association to over 3,000, the inculcation of the Official Ring Ceremony into the heritage and tradition of the University, the growth of Alumni University and the creation of an electronic newsletter greatly improving alumni communications;

WHEREAS, under Alex Shuford's leadership, the Council for the Advancement and Support of Education recognized the Carolina Alumni Association with its Award of Excellence for total alumni relations programs for the southeastern United States; and

WHEREAS, Mr. Shuford is a distinguished citizen of South Carolina, recognized for his integrity and professionalism as a banker and for his many civic activities, especially in the Beaufort area;

THEREFORE BE IT RESOLVED that the Board of Trustees expresses its sincere appreciation to James A. "Alex" Shuford for his devoted service to the University in many capacities including his presidency of the Carolina Alumni Association and membership on this Board; and

BE IT FURTHER RESOLVED that a copy of this resolution be presented to James A. "Alex" Shuford as a token of the high esteem in which he is held, in recognition of the dignity and the gentlemanly manner in which he accomplishes his objectives, and in anticipation of many years of future support and advocacy of Carolina.

PRESENTED THIS 30<sup>TH</sup> DAY OF JUNE 2004  
AT COLUMBIA, SOUTH CAROLINA

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Board Chairman, Mack I. Whittle, Jr.

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University President, Andrew A. Sorensen

\_\_\_\_\_  
Board Secretary, Thomas L. Stepp

B. Presentation of Harvey Resolution: Chairman Whittle invited Mrs. Harvey to join him, President Sorensen and Secretary Stepp at the podium to present her the following resolution:

University of South Carolina  
BOARD OF TRUSTEES  
Resolution

WHEREAS, Helen Coggeshall Harvey has served as a member of the Board of Trustees of the University of South Carolina during two separate periods of time - first, as the ex officio Representative of the USC Alumni Association in 1986 and, later, as the elected representative of the 14<sup>th</sup> Judicial Circuit from 1991 to 2004;

WHEREAS, she has served with distinction as chair of the Academic Affairs and Faculty Liaison Committee and as a member of the Executive, Buildings and Grounds, Fiscal Policy, Health Affairs, and Student-Trustee Liaison Committees in addition to having served on Ad Hoc Committees on Desegregation, Advancement, and System Relations;

WHEREAS, Mrs. Harvey is a dedicated honors graduate of this great University who built on a distinguished high school record to become the first recipient of the McKissick Scholarship, a member of Phi Beta Kappa, a varsity cheerleader, a member of Kappa Delta, and an honors graduate;

WHEREAS, she is widely known for her charitable and philanthropic good works, her passion for historic preservation, her love of the Presbyterian Church, her enjoyment of the art of politics, skill as a businesswoman and real estate executive, and gives freely of her time to many community and charitable organizations;

WHEREAS, she has exercised her insight and judgment in formulating policies and practices to bring the full resources of the University to citizens in all parts of the state;

WHEREAS, Helen Harvey and her beloved husband are model partners and leaders who have devoted their lives to improving South Carolina from her support of him as the State's Lieutenant Governor, to her being named South Carolina's Mother of the Year, to their exemplary family life; and

WHEREAS, Mrs. Harvey has not only supported Carolina by service and creative leadership throughout her life, but also has made significant financial contributions to promote the University's success in Columbia, Beaufort, and throughout the State;

THEREFORE BE IT RESOLVED that the Board of Trustees of the University of South Carolina in session assembled this 30<sup>th</sup> day of June 2004 unanimously expresses its sincere appreciation to Helen Harvey for a lifetime of leadership, vision, energy, commitment and devotion to Carolina, especially as a member of this Board; and

BE IT FURTHER RESOLVED that a copy of this resolution be presented to Helen Coggeshall Harvey as a token of the high esteem in which she is held; as recognition of the affection of this body for her charm, style, intelligence and memorable smile which symbolize her philosophy of life; and as a symbol of every good wish and Godspeed for a long life yet to be fruitfully lived.

PRESENTED THIS 30<sup>TH</sup> DAY OF JUNE 2004  
AT COLUMBIA, SOUTH CAROLINA

\_\_\_\_\_  
Board Chairman, Mack I. Whittle, Jr.

\_\_\_\_\_  
University President, Andrew A. Sorensen

\_\_\_\_\_  
Board Secretary, Thomas L. Stepp

Since there were no other matters to come before the Board of Trustees,  
Chairman Whittle declared the meeting adjourned at 12:40 p.m.

Respectfully submitted,

Thomas L. Stepp  
Secretary